



Town of Kirkland

EXTRACT
Financial Statements

December 31, 2021

BCGO S.E.N.C.R.L.

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TOWN OF KIRKLAND
STATEMENT OF OPERATIONS
for the year ended December 31, 2021

1

| | 2021 | 2020 |
|--|--------------------|--------------------|
| | <u>Budget</u> | <u>Actual</u> |
| | \$ | \$ |
| REVENUES | | |
| Operating | | |
| Taxes | 56 914 870 | 57 471 136 |
| Payments in lieu of taxes | 294 580 | 293 632 |
| Transfers | 796 720 | 1 209 781 |
| Services rendered | 910 130 | 1 038 823 |
| Fee collection | 2 644 700 | 4 458 354 |
| Fines and penalties | 250 000 | 257 240 |
| Other interest revenues | 335 000 | 320 762 |
| Other revenues | 20 000 | 1 397 610 |
| | 62 166 000 | 66 447 338 |
| | 62 166 000 | 66 447 338 |
| | 62 166 000 | 64 656 169 |
| Capital assets | | |
| Transfers | - | - |
| Other revenues | - | - |
| | 62 166 000 | 66 447 338 |
| | 62 166 000 | 64 656 169 |
| EXPENDITURES | | |
| General administration | 11 877 707 | 11 717 791 |
| Public security | 13 338 607 | 13 341 230 |
| Transportation | 18 500 855 | 18 451 254 |
| Environmental hygiene | 6 732 820 | 6 815 944 |
| Health and welfare | 390 085 | 403 123 |
| Urban planning and development | 2 584 582 | 2 524 426 |
| Recreation and culture | 13 313 773 | 10 062 972 |
| Financing expenses | 787 470 | 774 080 |
| | 67 525 899 | 64 090 820 |
| | 67 525 899 | 60 875 464 |
| SURPLUS (DEFICIT) FOR THE YEAR | (5 359 899) | 2 356 518 |
| | (5 359 899) | 3 780 705 |
| ACCUMULATED SURPLUS AT BEGINNING OF YEAR | | |
| Accumulated surplus at beginning of year, as previously reported | 103 618 271 | 99 837 566 |
| Restatement | - | - |
| Accumulated surplus at beginning of year, as restated | 103 618 271 | 99 837 566 |
| ACCUMULATED SURPLUS AT END OF YEAR | 105 974 789 | 103 618 271 |

TOWN OF KIRKLAND
OPERATING SURPLUS FOR TAX PURPOSES
for the year ended December 31, 2021

2

| | 2021 | | 2020 |
|--|--------------------|--------------------|--------------------|
| | <u>Budget</u> | <u>Actual</u> | <u>Actual</u> |
| | \$ | \$ | \$ |
| SURPLUS (DEFICIT) FOR THE YEAR | (5 359 899) | 2 356 518 | 3 780 705 |
| Less : Revenues from capital asset activities | - | - | - |
| OPERATING SURPLUS BEFORE RECONCILIATION FOR TAX PURPOSES FOR THE YEAR | (5 359 899) | 2 356 518 | 3 780 705 |
| RECONCILIATION FOR TAX PURPOSES | | | |
| Capital assets | | | |
| Depreciation | 8 035 239 | 8 211 686 | 8 035 239 |
| Proceeds from sale | - | 14 427 | 10 499 |
| Loss (gain) on sale | - | (6 582) | (10 499) |
| | 8 035 239 | 8 219 531 | 8 035 239 |
| Investment | | | |
| Reduction of value | - | 10 247 | 52 327 |
| Financing | | | |
| Repayment of long-term debt | (2 675 340) | (2 675 342) | (3 134 716) |
| Allocations | | | |
| Capital assets activities | - | (3 847 125) | (1 682 157) |
| Restricted operating surplus | - | - | - |
| Financial reserves and reserved funds | - | - | - |
| Amount to be taxed or funded in the future | - | 32 000 | (6 517) |
| | - | (3 815 125) | (1 688 674) |
| OPERATING SURPLUS FOR TAX PURPOSES FOR THE YEAR | - | 4 095 829 | 7 044 881 |

TOWN OF KIRKLAND

3

SURPLUS OF INVESTING ACTIVITIES FOR TAX PURPOSES

for the year ended December 31, 2021

| | <u>2021</u> \$ | <u>2020</u> \$ |
|--|--------------------|--------------------|
| REVENUES FROM CAPITAL ASSET ACTIVITIES | - | - |
| RECONCILIATION FOR TAX PURPOSES | - | - |
| Capital assets | | |
| Acquisition | | |
| Public security | - | (98 262) |
| Transportation | (4 545 153) | (5 528 023) |
| Environmental hygiene | (1 737 926) | - |
| Recreation and culture | - | (211 040) |
| | <u>(6 283 079)</u> | <u>(5 837 325)</u> |
| Assets held for sale | | |
| Acquisition | - | - |
| Investment | | |
| Acquisition | <u>(64 046)</u> | <u>(44 832)</u> |
| Financing | | |
| Long-term financing of capital asset activities | <u>2 500 000</u> | <u>4 200 000</u> |
| Allocations | | |
| Operating activities | 3 847 125 | 1 682 157 |
| Unrestricted operating surplus | - | - |
| Restricted operating surplus | - | - |
| | <u>3 847 125</u> | <u>1 682 157</u> |
| SURPLUS FROM CAPITAL ASSET ACTIVITIES FOR TAX PURPOSES FOR THE YEAR | - | - |

TOWN OF KIRKLAND
STATEMENT OF FINANCIAL POSITION
as at December 31, 2021

4

| | <u>2021</u> \$ | <u>2020</u> \$ |
|--|---------------------|---------------------|
| FINANCIAL ASSETS | | |
| Cash | 19 273 617 | 14 756 384 |
| Accounts receivable | 7 384 203 | 7 930 750 |
| Investments | <u>200 982</u> | <u>147 183</u> |
| | <u>26 858 802</u> | <u>22 834 317</u> |
| LIABILITIES | | |
| Accounts payable and accrued liabilities | 7 431 640 | 7 479 433 |
| Deferred revenues | 415 555 | 449 327 |
| Long-term debt (note 3) | <u>34 361 501</u> | <u>34 756 683</u> |
| Employee future benefits liability | <u>2 473 000</u> | <u>2 247 000</u> |
| | <u>44 681 696</u> | <u>44 932 443</u> |
| NET DEBT | (17 822 894) | (22 098 126) |
| NON-FINANCIAL ASSETS | | |
| Capital assets (note 2) | 97 903 361 | 99 839 813 |
| Assets held for sale | <u>25 586 690</u> | <u>25 586 690</u> |
| Inventories | <u>307 632</u> | <u>289 894</u> |
| | <u>123 797 683</u> | <u>125 716 397</u> |
| ACCUMULATED SURPLUS | | |
| Unrestricted operating surplus | 9 825 795 | 7 714 677 |
| Restricted operating surplus | 6 750 000 | 4 750 000 |
| Reserved funds (note 4) | - | 15 289 |
| Amount to be taxed or funded in the future | <u>(1 321 000)</u> | <u>(1 289 000)</u> |
| Surplus from capital asset activities | - | - |
| Net investment in capital assets | <u>90 719 994</u> | <u>92 427 305</u> |
| | <u>105 974 789</u> | <u>103 618 271</u> |

TOWN OF KIRKLAND
STATEMENT OF THE CHANGE IN NET DEBT
for the year ended December 31, 2021

5

| | <u>2021</u> \$ | <u>2020</u> \$ |
|--------------------------------------|----------------------------|----------------------------|
| SURPLUS FOR THE YEAR | <u>2 356 518</u> | <u>3 780 705</u> |
| CHANGE IN CAPITAL ASSETS | | |
| Acquisition | (6 283 079) | (5 837 325) |
| Proceeds from sale | 14 427 | 10 499 |
| Depreciation | 8 211 686 | 8 035 239 |
| Loss (gain) on sale | <u>(6 582)</u> | <u>(10 499)</u> |
| | <u>1 936 452</u> | <u>2 197 914</u> |
| Change in assets held for sale | - | - |
| Change in inventories | <u>(17 738)</u> | <u>(14 976)</u> |
| | <u>(17 738)</u> | <u>(14 976)</u> |
| CHANGE IN NET DEBT | <u>4 275 232</u> | <u>5 963 643</u> |
| NET DEBT AT BEGINNING OF YEAR | <u>(22 098 126)</u> | <u>(28 061 769)</u> |
| NET DEBT AT END OF YEAR | <u>(17 822 894)</u> | <u>(22 098 126)</u> |

TOWN OF KIRKLAND
STATEMENT OF CASH FLOWS
for the year ended December 31, 2021

6

| | <u>2021</u> \$ | <u>2020</u> \$ |
|---|--------------------|-------------------|
| OPERATING ACTIVITIES | | |
| Surplus for the year | <u>2 356 518</u> | 3 780 705 |
| Items not affecting cash | | |
| Depreciation | <u>8 211 686</u> | 8 035 239 |
| Loss (gain) on sale of capital assets | <u>(6 582)</u> | (10 499) |
| | <u>10 561 622</u> | 11 805 445 |
| Change in non-cash items | | |
| Accounts receivable | <u>546 547</u> | 1 499 974 |
| Accounts payable and accrued liabilities | <u>(47 793)</u> | 1 230 238 |
| Deferred revenues | <u>(33 772)</u> | 406 629 |
| Employee future benefits liability | <u>226 000</u> | 427 000 |
| Inventories | <u>(17 738)</u> | (14 976) |
| | <u>11 234 866</u> | 15 354 310 |
| CAPITAL INVESTING ACTIVITIES | | |
| Acquisition | <u>(6 283 079)</u> | (5 837 325) |
| Proceeds from sale | <u>14 427</u> | 10 499 |
| | <u>(6 268 652)</u> | (5 826 826) |
| OTHER INVESTING ACTIVITIES | | |
| Investment | | |
| Acquisition | <u>(64 046)</u> | (44 832) |
| Change in investments | <u>10 247</u> | 52 327 |
| | <u>(53 799)</u> | 7 495 |
| FINANCING ACTIVITIES | | |
| Proceeds from long-term debt | <u>8 796 000</u> | 6 602 000 |
| Repayment of long-term debt | <u>(9 180 600)</u> | (5 831 700) |
| Net change in deferred expenditures related to the long-term debt | <u>(10 582)</u> | 35 901 |
| | <u>(395 182)</u> | 806 201 |
| INCREASE IN CASH AND CASH EQUIVALENTS | <u>4 517 233</u> | 10 341 180 |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR | <u>14 756 384</u> | 4 415 204 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | <u>19 273 617</u> | 14 756 384 |

TOWN OF KIRKLAND

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NOTES TO THE FINANCIAL STATEMENTS

for the year ended December 31, 2021

1- STATUS OF THE MUNICIPALITY

O.C. 972-2005, October 19, 2005. An Act respecting the exercise of certain municipal powers in certain urban agglomerations.

Whereas Ville de Montréal was constituted on January 1st, 2002 by the coming into force of section 1 and Schedule I to the Act to reform the municipal territorial organization of the metropolitan regions of Montréal, Québec and Outaouais (2000, c. 56) ; Whereas the territory of that city includes the territory of the former town known as Ville de Kirkland; Whereas the answer given to the referendum question by the qualified voters was deemed to be affirmative within the meaning of section 43 of the Act.; Whereas, by Order in Council 596-2004 dated June 21, 2004, the Government, in accordance with section 51 of the act, established a transition committee to participate, together with the administrators and employees of the city and any persons elected in advance in the reconstituted municipality, in the establishment of the conditions most conducive to facilitating the transition between the successive municipal administrators; Whereas it is expedient, pursuant to section 123 of the Act respecting the exercise of certain municipal powers in certain agglomerations (R.S.Q., c. E-20.001), to order the reconstitution of Ville de Kirkland; It is ordered, therefore, on the recommendation of the Minister of Municipal Affairs and Regions, that Ville de Kirkland be reconstituted as of January 1st, 2006, on the following conditions:

- The town is a local municipality governed by the Cities and Towns Act (R.S.T., c. C-19).
- The territory of the municipality is the territory described in the Schedule, the description being prepared by the Minister of Natural Resources, Wildlife and Parks on February 2, 2005.
- The first meeting of the council of the municipality will take place in the building that will become the town hall at 17200, boulevard Hymus.
- The municipality is deemed to be recognized under the second paragraph of section 29.1 of the Charter of the French language (R.S.Q., c. C-11).
- On being constituted, the municipality succeeds, in respect of its territory, to the rights and obligations of Ville de Montréal relating to a municipal power other than an urban agglomeration power. All the acts performed by the city in their respect are deemed to be acts of the municipality. The municipality becomes, without continuance of suit, a party to any proceedings to which the former Ville de Kirkland was a party before the constitution of the city.
- The by-laws, resolutions or other instruments of the city, insofar as they are, immediately before the reconstitution of the municipality, applicable in all or part of the territory described in the Schedule and relate to a power referred to in the first paragraph, are deemed to be by-laws, resolutions and instruments of the municipality.

The first two paragraphs apply subject to any provision of the Act respecting the exercise of certain municipal powers in certain urban agglomerations or of the urban agglomeration order for Montréal made under section 135 of that Act.

TOWN OF KIRKLAND
NOTES TO THE FINANCIAL STATEMENTS
for the year ended December 31, 2021

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2- CAPITAL ASSETS

| <u>2021</u> | <u>Cost</u> | <u>Accumulated depreciation</u> | <u>Net carrying value</u> |
|--|--------------------|-------------------------------------|-------------------------------|
| | \$ | \$ | \$ |
| Infrastructures | | | |
| Roads, streets, sidewalks and bridges | 121 431 477 | 65 325 859 | 56 105 618 |
| Other | 81 830 969 | 52 955 786 | 28 875 183 |
| Buildings | 22 631 749 | 12 170 597 | 10 461 152 |
| Vehicles | 4 573 513 | 2 903 781 | 1 669 732 |
| Office furniture and equipment | 1 601 350 | 1 525 901 | 75 449 |
| Machinery, tools and equipment | 317 841 | 172 545 | 145 296 |
| Land | 570 931 | - | 570 931 |
| | 232 957 830 | 135 054 469 | 97 903 361 |
| Assets in progress | | | |
| | 232 957 830 | 135 054 469 | 97 903 361 |

| <u>2020</u> | <u>Cost</u> | <u>Accumulated depreciation</u> | <u>Net carrying value</u> |
|--|--------------------|-------------------------------------|-------------------------------|
| | \$ | \$ | \$ |
| Infrastructures | | | |
| Roads, streets, sidewalks and bridges | 117 152 007 | 60 223 316 | 56 928 691 |
| Other | 79 974 483 | 50 721 188 | 29 253 295 |
| Buildings | 22 631 749 | 11 633 274 | 10 998 475 |
| Vehicles | 4 704 141 | 2 923 932 | 1 780 209 |
| Office furniture and equipment | 1 601 350 | 1 452 262 | 149 088 |
| Machinery, tools and equipment | 229 784 | 70 660 | 159 124 |
| Land | 570 931 | - | 570 931 |
| | 226 864 445 | 127 024 632 | 99 839 813 |
| Assets in progress | | | |
| | 226 864 445 | 127 024 632 | 99 839 813 |

TOWN OF KIRKLAND
NOTES TO THE FINANCIAL STATEMENTS
for the year ended December 31, 2021

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3- LONG-TERM DEBT

| | <u>2021</u> | <u>2020</u> |
|-------------------------------------|--------------------------|--------------------------|
| | \$ | \$ |
| Bonds and notes in Canadian dollars | <u>34 442 700</u> | 34 827 300 |
| Deferred expenditures | <u>(81 199)</u> | (70 617) |
| | <u>34 361 501</u> | <u>34 756 683</u> |

Estimated payments on long-term debt are as follows :

| <u>Maturity</u> | |
|-----------------|--------------------------|
| 2022 | 2 652 900 |
| 2023 | 2 711 400 |
| 2024 | 2 772 800 |
| 2025 | 2 833 200 |
| 2026 | 2 896 000 |
| 2027 and + | <u>20 576 400</u> |
| TOTAL | <u>34 442 700</u> |

4- RESERVED FUNDS

| | | |
|--------------------------------|--|--------|
| Reserved funds | | |
| Balance of closed-loan by-laws | | 15 289 |

5- COMMITMENTS

The commitment of the town for the coming years as per an agreement amount to a total sum of \$ 2 568 431.

6- CONTINGENCIES

Outstanding claims against the town of Kirkland total \$ 476,753. These legal files have all been transferred to the city's insurers, who have taken up the causes. If an amount greater than the deductible were to be assumed by the city, the resulting expense would be charged to the results of the fiscal year then in progress.

TOWN OF KIRKLAND
ANALYSIS OF OPERATING REVENUES
for the year ended December 31, 2021

Schedule 1 (a)

| | 2021 | | 2020 |
|--|-------------------|-------------------|-------------------|
| | <u>Budget</u> | <u>Actual</u> | <u>Actual</u> |
| | \$ | \$ | \$ |
| TAXES | | | |
| On property value | | | |
| General tax | <u>55 424 870</u> | <u>55 984 107</u> | <u>54 033 937</u> |
| On another basis | | | |
| User fees for municipal services | | | |
| Water | 1 490 000 | 1 487 029 | 1 536 456 |
| Debt service | - | - | 262 194 |
| | <u>1 490 000</u> | <u>1 487 029</u> | <u>1 798 650</u> |
| Total taxes | <u>56 914 870</u> | <u>57 471 136</u> | <u>55 832 587</u> |
| PAYMENTS IN LIEU OF TAXES | | | |
| Québec government | | | |
| Government enterprise immovables and establishments | - | - | 1 036 |
| Health and Social services | 114 240 | 112 283 | 111 758 |
| Primary and secondary schools | 180 340 | 181 349 | 178 978 |
| | <u>114 240</u> | <u>112 283</u> | <u>111 758</u> |
| Total payments in lieu of taxes | <u>294 580</u> | <u>293 632</u> | <u>291 772</u> |

TOWN OF KIRKLAND
ANALYSIS OF OPERATING REVENUES
for the year ended December 31, 2021

Schedule 1 (b)

| | 2021 | | 2020 |
|--|-----------------------|-------------------------|-------------------------|
| | <u>Budget</u> | <u>Actual</u> | <u>Actual</u> |
| | \$ | \$ | \$ |
| TRANSFERS | | | |
| Entitlement | | | |
| Compensation from recyclable waste | 220 000 | 269 334 | 236 738 |
| Special operating allocation | - | - | 166 178 |
| Other | - | - | 2 088 544 |
| Sharing the growth of a point of QST | <u>160 040</u> | <u>160 040</u> | <u>-</u> |
| | <u>380 040</u> | <u>429 374</u> | <u>2 491 460</u> |
| Transfers relating to cost-sharing agreements | | | |
| Transportation | | | |
| Municipal road network | 93 008 | 89 603 | 95 031 |
| Environmental health | | | |
| Water distribution system | 23 460 | 21 750 | 23 749 |
| Garbage removal and recycling | | | |
| Household waste | 200 000 | 274 091 | 234 350 |
| Recreation and culture | | | |
| Recreational activities | 13 441 | 131 616 | 28 143 |
| Cultural activities | | | |
| Libraries | 48 771 | 147 260 | 63 868 |
| Others | <u>38 000</u> | <u>116 087</u> | <u>42 593</u> |
| | <u>416 680</u> | <u>780 407</u> | <u>487 734</u> |
| TRANSFER'S TOTAL | <u>796 720</u> | <u>1 209 781</u> | <u>2 979 194</u> |
| SERVICES RENDERED | | | |
| Services provided to municipal organizations | | | |
| Transportation | | | |
| Roads network | - | - | 7 400 |
| Other | | | |
| Other services provided | | | |
| General administration | 63 580 | 356 785 | 99 309 |
| Transportation | 20 000 | 13 738 | 90 701 |
| Environmental hygiene | 40 000 | 30 008 | 138 363 |
| Urban planning and development | 1 000 | 9 086 | 1 071 |
| Recreation and culture | <u>785 550</u> | <u>629 206</u> | <u>155 325</u> |
| | <u>910 130</u> | <u>1 038 823</u> | <u>484 769</u> |
| TOTAL SERVICES RENDERED | <u>910 130</u> | <u>1 038 823</u> | <u>492 169</u> |

TOWN OF KIRKLAND
ANALYSIS OF OPERATING REVENUES
for the year ended December 31, 2021

Schedule 1 (c)

| | 2021 | 2020 |
|--------------------------------|-------------------|-------------------|
| | <u>Budget</u> | <u>Actual</u> |
| | \$ | \$ |
| FEE COLLECTION | | |
| Licenses and permits | 244 700 | 145 597 |
| Property transfer tax | <u>2 400 000</u> | <u>4 312 757</u> |
| | <u>2 644 700</u> | <u>4 458 354</u> |
| FINES AND PENALTIES | | |
| | <u>250 000</u> | <u>257 240</u> |
| INVESTMENTS INCOME | | |
| | - | - |
| OTHER INTEREST REVENUES | | |
| | <u>335 000</u> | <u>320 762</u> |
| OTHER REVENUES | | |
| Gain (loss) on sale | - | 6 582 |
| Promoters contributions | - | - |
| Other contributions | - | 26 000 |
| Other | <u>20 000</u> | <u>1 391 028</u> |
| | <u>20 000</u> | <u>1 397 610</u> |
| TOTAL REVENUES | | |
| | <u>62 166 000</u> | <u>66 447 338</u> |
| | | 64 656 169 |

TOWN OF KIRKLAND
ANALYSIS OF OPERATING EXPENDITURES
for the year ended December 31, 2021

Schedule 2 (a)

| | <u>Budget 2021</u> | <u>Without breakdown of depreciation</u> | <u>Without breakdown of depreciation</u> | <u>Breakdown of depreciation</u> | <u>Total</u> | <u>2020</u> |
|---|--------------------|--|--|--------------------------------------|-------------------|-------------|
| GENERAL ADMINISTRATION | | | | | | |
| City Council | 635 240 | 586 982 | - | | 586 982 | 596 859 |
| City clerk's office & law enforcement | 1 091 920 | 1 069 586 | - | | 1 069 586 | 1 066 650 |
| Financial and administrative management | 2 909 593 | 2 811 181 | - | | 2 811 181 | 2 681 798 |
| Assessment | - | - | - | - | - | 244 546 |
| Human resources management | 649 720 | 755 233 | - | | 755 233 | 687 966 |
| Other | 6 384 666 | 6 288 242 | 206 567 | 6 494 809 | 3 005 976 | |
| | 11 671 139 | 11 511 224 | 206 567 | 11 717 791 | 8 283 795 | |
| PUBLIC SECURITY | | | | | | |
| Police | 8 271 074 | 8 270 652 | - | | 8 270 652 | 9 429 575 |
| Fire protection | 4 558 146 | 4 557 914 | - | | 4 557 914 | 5 211 158 |
| Emergency preparedness | 181 118 | 181 109 | - | | 181 109 | 20 379 |
| Other | 320 300 | 311 902 | 19 653 | 331 555 | 539 208 | |
| | 13 330 638 | 13 321 577 | 19 653 | 13 341 230 | 15 200 320 | |
| TRANSPORTATION | | | | | | |
| Municipal road network | 4 040 355 | 3 795 102 | 5 113 990 | | 8 909 092 | 7 887 374 |
| Snow removal | 1 111 694 | 1 047 900 | - | | 1 047 900 | 1 101 229 |
| Street lighting | 328 326 | 380 079 | 130 680 | | 510 759 | 448 631 |
| Traffic and parking | 146 783 | 200 551 | - | | 200 551 | 194 374 |
| Public transit | 7 546 600 | 7 546 216 | - | | 7 546 216 | 8 372 787 |
| Other | 15 000 | 4 252 | 232 484 | | 236 736 | 485 386 |
| | 13 188 758 | 12 974 100 | 5 477 154 | 18 451 254 | 18 489 781 | |

TOWN OF KIRKLAND
ANALYSIS OF OPERATING EXPENDITURES
for the year ended December 31, 2021

Schedule 2 (b)

| | <u>Budget 2021</u> | <u>Without breakdown of depreciation</u> | <u>Without breakdown of depreciation</u> | <u>Breakdown of depreciation</u> | <u>Total</u> | <u>2020</u> |
|---------------------------------------|--------------------|--|--|--------------------------------------|------------------|------------------|
| ENVIRONMENTAL HYGIENE | | | | | | |
| Drinking water treatment and supply | 1 000 000 | 1 018 868 | - | | 1 018 868 | 1 072 821 |
| Drinking water supply system | 823 774 | 816 779 | 459 078 | | 1 275 857 | 1 118 515 |
| Sewage system | 296 850 | 352 100 | 564 942 | | 917 042 | 836 393 |
| Household waste | | | | | | |
| Garbage removal | 829 330 | 905 992 | - | | 905 992 | 780 761 |
| Secondary materials | | | | | | |
| Recyclable waste Removal | 368 610 | 352 627 | - | | 352 627 | 363 132 |
| Dry waste | 96 000 | 145 953 | - | | 145 953 | 105 739 |
| Other | 1 026 338 | 1 026 285 | - | | 1 026 285 | 1 085 900 |
| Environmental protection | 30 186 | 30 185 | - | | 30 185 | 43 669 |
| Other | 947 130 | 852 435 | 290 700 | | 1 143 135 | 1 146 332 |
| | 5 418 218 | 5 501 224 | 1 314 720 | | 6 815 944 | 6 553 262 |
| HEALTH AND WELFARE | | | | | | |
| Social housing | 329 712 | 342 753 | - | | 342 753 | 335 930 |
| Other | 60 373 | 60 370 | - | | 60 370 | 52 403 |
| | 390 085 | 403 123 | | | 403 123 | 388 333 |
| URBAN PLANNING AND DEVELOPMENT | | | | | | |
| Urban planning and zoning | 739 030 | 706 246 | - | | 706 246 | 545 693 |
| Urban renewal | | | | | | |
| Other assets | 765 232 | 150 924 | - | | 150 924 | 87 338 |
| Promotion and economic development | | | | | | |
| Industry and commerce | 1 080 320 | 1 052 919 | - | | 1 052 919 | 830 298 |
| Other | | 614 337 | - | | 614 337 | 625 162 |
| | 2 584 582 | 2 524 426 | | | 2 524 426 | 2 088 491 |

TOWN OF KIRKLAND
ANALYSIS OF OPERATING EXPENDITURES
for the year ended December 31, 2021

Schedule 2 (c)

| | <u>Budget 2021</u> | <u>Without breakdown of depreciation</u> | <u>Without breakdown of depreciation</u> | <u>Breakdown of depreciation</u> | <u>Total</u> | <u>2020</u> |
|---------------------------------------|--------------------|--|--|--------------------------------------|-------------------|-------------|
| RECREATION AND CULTURE | | | | | | |
| Recreational activities | | | | | | |
| Community centers | 1 979 478 | 944 380 | 231 529 | 1 175 909 | 996 469 | |
| Indoor and outdoor skating rinks | 935 009 | 818 240 | - | 818 240 | 529 255 | |
| Parks and playing fields | 4 958 000 | 3 536 154 | 789 197 | 4 325 351 | 4 492 033 | |
| Other | 1 381 260 | 646 454 | 19 387 | 665 841 | 111 402 | |
| | <u>9 253 747</u> | <u>5 945 228</u> | <u>1 040 113</u> | <u>6 985 341</u> | <u>6 129 159</u> | |
| Cultural activities | | | | | | |
| Libraries | 2 829 913 | 2 908 357 | 153 479 | 3 061 836 | 2 780 735 | |
| Other | 36 110 | 15 795 | - | 15 795 | 3 501 | |
| | <u>2 866 023</u> | <u>2 924 152</u> | <u>153 479</u> | <u>3 077 631</u> | <u>2 784 236</u> | |
| | <u>12 119 770</u> | <u>8 869 380</u> | <u>1 193 592</u> | <u>10 062 972</u> | <u>8 913 395</u> | |
| FINANCING EXPENSES | | | | | | |
| Long-term debt | | | | | | |
| Interest | 742 900 | 666 762 | - | 666 762 | 732 588 | |
| Other costs | 44 570 | 36 318 | - | 36 318 | 64 499 | |
| Other financing expenses | - | 71 000 | - | 71 000 | 161 000 | |
| Employee future benefits | | | | | | |
| | <u>787 470</u> | <u>774 080</u> | <u>-</u> | <u>774 080</u> | <u>958 087</u> | |
| AMORTIZATION OF CAPITAL ASSETS | | | | | | |
| | <u>8 035 239</u> | <u>8 211 686</u> | <u>(8 211 686)</u> | <u>-</u> | <u>-</u> | |
| TOTAL EXPENDITURES | 67 525 899 | 64 090 820 | - | 64 090 820 | 60 875 464 | |